


22 December 1954

MEMO FOR THE RECORD OF THE CLARK COMMITTEE

1. In a closed session with Colonel Miller, he spoke openly as follows:


"CIA should devote the predominance of their efforts to basic intelligence and the preparation of National Intelligence Surveys. In my estimation (and I will so recommend to the Commission) this is your primary responsibility. I feel that OCI, OSI and ORR should all be made a complementary accessory to the NIS efforts, which to date are subjugated in their importance. DD(P) should do no more than complement these efforts by covert collection of information overseas; cold warfare should be the prerogative of somebody else, probably the Department of Defense. You people are doing much more than is required of you. Here we have international news services, such as AP, UP, Reuters, etc., which should be able to supply you with most of the basic intelligence collection efforts you need. Most of your people have indicated to me that you don't have the answers to important questions. They all tell me that they only have a part of the answers and not any of the important segments of their efforts. Therefore, we must be devoting too much time to the irrelevant and too much money to substantiating an effort that is not necessarily essential. Why do we need all of these OCI crash estimates on current affairs? You (CIA) should be spending more time and effort on building your NIS's and leaving the paramilitary type of work to somebody else, unless you can justify enough success from three or four operations a year, in which case you should probably spend all of your money in these interests."

"I am starting my report by tracing National Intelligence Objectives through Priority Revisions, down to assigned tasks and accomplishments, to determine, if possible, where you are hitting the target or missing the boat. I have rewritten what, in my estimation, is a better re-alignment of responsibilities (see Colonel Miller's estimated chart attached 'borrowed') which would put a greater impetus on your prime responsibilities, i.e., basic intelligence, national estimates, and collection,"

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cc: General 
Inspector General

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EXES ONLY

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This document has been approved for release through the HISTORICAL REVIEW PROGRAM of the Central Intelligence Agency.

Date 5/5/92

HRP 89-2

cc: [REDACTED]

Inspector General

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EXES ONLY

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